

Deal Sourcing – Case Study

Client

Japan headquartered MNC manufacturing precision instruments for measurement and analysis. The client was looking to expand its business in India through inorganic means

Challenge

Deal Sourcing is a complex process that requires significant expertise, and resources. A diligent & proactive strategy must be put in place to identify & filter out an investment strategy to achieve the best possible return:

- Finding quality deal that suits investor portfolio
- Fierce competition for quality deals, a proactive strategy need to be adopted
- Lack of a network of reliable source to gather information & due diligence to minimize risk.
- Extremely bloated expense structure in business plans designed for growth that had not materialized

Valueonshore Advisors assisted the client in bridging the gap with efficient solutions for the above challenges.

Solution

Prepare

- Deployed experts having in depth understanding of screening practices in accordance with industry standard
- Understanding the macro economic development and determining the risk associated with achievement of Projected Business Plans

Execute

- Understanding the dynamics of the industry and the perceived growth potential
- Reviewing the macro economic indicators of various economies and ascertaining the impact thereof
- Analysis of companies existing business and analysing going forward strategy
- Reviewing the types of investment option available and narrowing them down to meet the criteria of client.

Report

- Preparation of target potential business reports based on thorough review of market information and research reports
- Well documented deliverables for better understanding of assumptions and analysis
- Value addition by way of independent analysis and assessment by our valuation specialists



Deal Evaluation – Case Study

Client

Singapore Based Private Equity Firm investing globally

Challenge

Evaluation of PE investments is a significant exercise for investors and founders alike which is accompanied by several complexities including:

- A significant portion of the client's in-house resources were allocated to intensive research and analysis tasks, diluting its focus on critical and high-value tasks
- Lack of availability of comparable companies and recent transactions requiring rigorous research
- Data and model re-validation requirements for each valuation assessment
- High costs and lack of continuity associated with engaging consulting firms for diligence engagements drove the client to set up an offshore team that could undertake preliminary due-diligence on identified targets and also support its teams on portfolio turnaround initiatives

Valueonshore Advisors assisted the client in bridging the gap with efficient solutions for the above challenges.

Solution

Prepare

- Deployed Due Diligence experts having in depth understanding of FDD practices in accordance with international recognised practices as the target had a multi country presence
- Understanding the stage of development of the Company and determining the risk associated with achievement of Projected Business Plans

Execute

- Understanding the dynamics of the industry in which entity operated and the perceived growth potential
- Analysis of historical financial data with rigorous study on comparable companies to understand industry trends
- Reviewing the changes in business operations of investee companies and selection of appropriate due diligence methodology based on various quantitative and qualitative inputs
- Conducting review based on trend analysis and deep dive of transactional data to ascertain issues in company operations

Report

- Preparation of detailed due diligence report based on thorough review company specific data
- Well documented deliverables for better understanding of issues
- Value addition by way of independent analysis and assessment by our due diligence specialists



Post Deal and Exit Support - Case Study

Client

Our client is a large, private equity-backed pharma company with global presence in surgical care, post-surgery, urology, and other medical products.

Approach

The acquiring entity engaged us to design ways of smooth onboarding in a way that the combined entity's processes are effective and put the combined entity on the path of benefits expected from the merger.

Context



Defining Objectives

 Work with process owners to arrive at a clear list of deliverables



Initial Assessment

Assessment of As-Is
 Processes, Data Flow and
 Desired output formats



Project Execution

 Design the change management stage, Articulation of new processes with data sources, responsibilities and methods



developing GTM strategy for decision making

Determining the Data Quality

The client acquired a smaller entity with a complimentary market and wanted to streamline

business processes. The client required assistance with sales and operations planning, integrating data of both companies, aligning management information system and

 Checking of underlying processes that determine the data quality to feed into the new processes



Final Delivery

 Continuous sessions to align the management of both entities with the findings and suggestions emerging

Key Success Factors

Key success factors of the assignment included:

- Well-defined deliverables
- Real-time coordination with Process Owners and Management

- Practical and easy-to-implement Solutions
- Reasonable expectations management





Thank You

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