Valueonshore Advisors
EXPERIENCE | CLARITY | FOCUS

CASE STUDY

Enhanced Inventory Management of a Footwear Company

Valueonshore Advisors offered solutions to control the Inventory leakage and have better control over the inventory management.

THE CLIENT

One of India's leading and fastest growing footwear companies.

BUSINESS NEED

To effectively manage the inventory, and enhance operational efficiency, profitability, and competitiveness in a competitive market

BUSINESS CHALLENGE

1. Delayed production due to shortage of raw material
2. Increasing shrinkages and unexplained inventory differences
3. Significant differences between book and physical inventory
4. Increased cost of raw material purchases due to rate fluctuation at the time of subsequent purchases
5. No fixed process of stock management at warehouse and at the employees' end
6. Coordinating inventory across the supply chain was a challenge due to lead-time variability, quality issues, and logistics constraints.

OUR SOLUTIONS

Our solution specifically covered the following:

01 Understanding of current process/information-flows, systems, people and challenges

02 Structured long-term engagement plan focused on process improvements and control optimization

03 Resource planning and allocation based on project complexity and urgency.

04 Collation of evidences based on the controls tested and performed

05 Collation and reporting of deficiencies/ failures of controls

OUR RECOMMENDATION

- Standardized, well documented work papers to reduce on-site audit time
- Timely operating effectiveness reporting
- Formulate actionable recommendations and remediation plans to strengthen controls

VALUE DELIVERED

- Optimized inventory levels, reduced carrying and obsolescence costs, improved cash flow, enhanced demand forecasting, and strengthened customer responsiveness and decision-making.
- Effective inventory management, reduced carrying costs while improving cash flow, forecasting accuracy, production planning, and customer service.

ABOUT US

Valueonshore ("VOS") Advisors is a global business advisory firm of Big 4 alumni and industry leaders, supporting financial executives on complex, high-impact matters across accounting, M&A, risk, and managed services. Founded in 2009, the firm has grown to ~400 professionals across the U.S., India, and the UAE, serving mid-cap and high-growth companies as a trusted partner in navigating complexity and driving value.

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