

# Streamlining Control Accounts for leading Credit Card Company

## ABOUT THE CLIENT

Our client is a premier credit card company with a robust pan-India network and global reach, delivering a wide spectrum of credit card solutions to businesses and consumers. With innovation and sustainability at its core, the company enjoys a strong reputation for excellence.

## BUSINESS CHALLENGE

Deficiencies in system-driven controls and reconciliation governance limited the reliability and accuracy of control account balances. Major challenges

- Manual control account entries compromised audit trail integrity and impacted stakeholder confidence.
- Delayed reconciliations caused unreconciled ledger balances beyond TATs, escalating disputes and chargeback exposure.
- Outstanding interchange fees and merchant settlement balances posed risks to financial reporting accuracy and payment settlement efficiency.
- FX rate volatility not accounted timely, resulting in unreconciled foreign exchange ledger balances and creating material financial reporting risks.

## OUR SOLUTION

**Accounting Flow & Controls Conducted** comprehensive root cause analysis to identify and address deviations in system-driven accounting flows, resulting in strengthened controls over manual postings.

**Workflow Redesign** Redesigned end-to-end accounting workflows to facilitate automated settlement processes, ensuring timely and accurate clearance of control accounts in adherence to defined turnaround times (TATs).



**Reconciliation Realignment** Undertook a strategic realignment of reconciliation activities, optimizing resource deployment with a focused approach toward high-risk and critical accounts.

**System Error Resolution** Proactively identified system posting errors and collaborated closely with software vendors to diagnose issues and implement timely corrective fixes, minimizing operational disruptions and financial misstatements.

**SOPs & Documentation** Developed and institutionalized a suite of standardized documentation including SOPs and a comprehensive accounting manual, establishing clear processes for consistent and accurate ledger management.

## BUSINESS IMPACT DELIVERED

- The end-to-end approach taken by Valueonshore Advisors resulted in considerable improvement
- Strengthened reconciliation processes, leading to a significant drop in unreconciled balances and improved accuracy and controls while delivering cost efficiencies through significant man-hour saving
- Implemented DOA and SOD, reinforced through training and a reconciliation SOP, to improve efficiency and controls

## ABOUT US

Valueonshore (“VOS”) Advisors is a global business advisory firm of Big 4 alumni and industry leaders, supporting financial executives on complex, high-impact matters across accounting, M&A, risk, and managed services. Founded in 2009, the firm has grown to ~400 professionals across the **U.S., India,** and the **UAE**, serving mid-cap and high-growth companies as a trusted partner in navigating complexity and driving value.

**Krupa Ruparel**

Vice President

[krupa.ruparel@valueonshore.com](mailto:krupa.ruparel@valueonshore.com)



**Shashank Agarwal**

Vice President

[shashank.agarwal@valueonshore.com](mailto:shashank.agarwal@valueonshore.com)

